

Welspun Corp Limited

Investor Presentation

Q1FY24

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Transforming: Creating Value



Business

Large Diameter Pipe and Coating

DI Pipes

Pipe Solutions

SS Pipes

Building Materials

Current: Water Storage Tanks, Interiors, Liquid Storage Solutions, Electrical Boxes Proposed: Plastics Pipes, Fittings, Adhesives

TMT Rebars

Our position

Focus

Amongst the Top 3 manufacturers globally Integrated producer from steel-making to finished products

Integrated producer from steel-making to finished products

One stop solution in Building material Brand Sintex with Pan India presence

O&G, API, Water & New Energy Sewage, Drinking water under Jal Jeevan Mission

Nuclear, Defense & Power

B₂C

Sales Volumes at a Glance: Q1FY24



Pipe Solutions

Building Materials

LINE PIPES 185 KMT

(+89% YoY)

SS PIPES 1,275 MT

(+84% YoY)

DI PIPES 27 KMT

(+19% QoQ)*

SS BARS 3,022 MT

(+94% YoY)

Water Storage Tanks 3,538 MT

(+5% QoQ)*

TMT BARS **20 KMT**

(+27% QoQ)*

- 1. Line Pipe Sales volumes does not include Saudi Arabia operations 2. *Figures not available for YoY comparison since these are new operations 3. YoY is comparison with Q1FY23, and QoQ is comparison with Q4FY23

Dare to Commit!



Guidance for FY24

- Top line of INR 15,000 crore (growth of ~ 50%)
- EBIDTA of INR 1,500 crore (growth of ~90%)
- Minimal Capex Expenditure
- Strong focus on growth of Sintex, DI Pipes and WSSL
- ROCE of 16% + (from 7% in FY23)
- Increase in DJSI ESG rating to 60+

Guidance reflecting solid business fundamentals



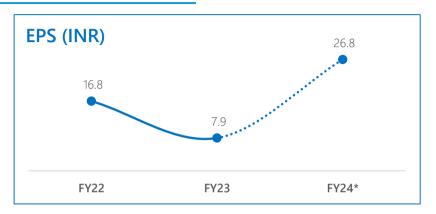
Consolidated Financial Performance: Q1FY24

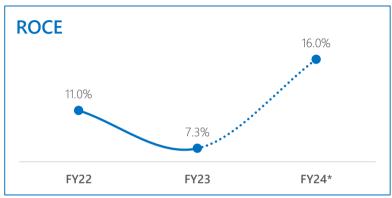


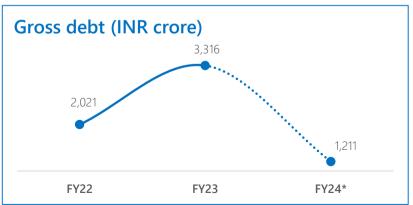
PARTICULARS (INR crore)	Q1 FY24	Q1 FY23	YoY
Total Revenue from Operations	4,069	1,322	208%
Other income	50	73	(32%)
Reported EBITDA	418	102	312%
Depreciation and Amortisation	86	61	40%
Finance Cost	92	31	202%
Profit before tax and share of JVs	240	10	2364%
Share of profit/(loss) from Associates and JVs	(12)	4	NA
Tax expense	63	14	339%
Non-controlling interest	3	(5)	NA
PAT after Minorities, Associates & JVs	165	4	3924%

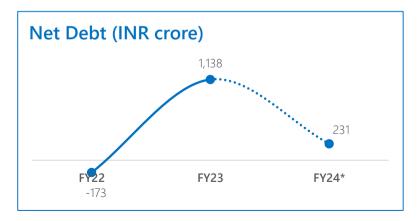
Guidance: FY24









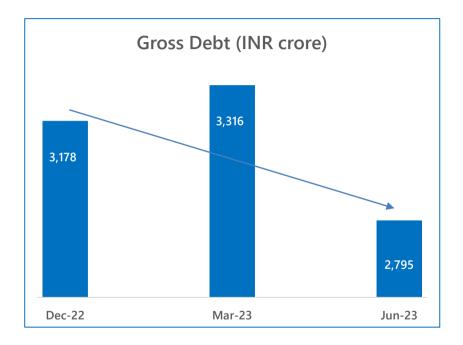


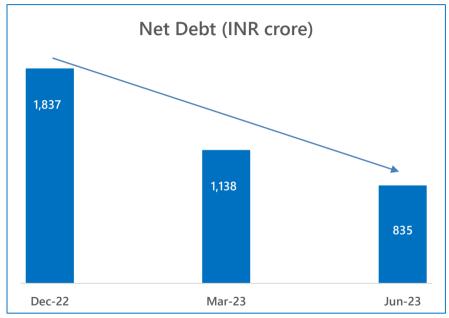
Note:

*FY24 figures are estimated

Debt Reduction: Journey So Far











WCL: Line Pipes





3

Among Line Pipe Manufacturers globally

2.2 mn MT Pipes Capacity

50 +

Approvals from O&G majors; Qualifies for global bidding

5 manufacturing facilities in 3 countries

16+

million metric ton

Pipes delivered since inception with multiple repeat orders

Used in **Oil** & **Gas**, **Water** industry & Structurals

Line Pipes: Key Drivers





INDIA

- City Gas Distribution (CGD)
 network-Rise in demand due to
 new government policies.
- Strong export outlook with focus on Australia, Europe, South East Asia and Middle East. Upcoming hydrogen hubs and carbon capture projects to drive future demand for pipelines for H₂ & CO₂ applications
- Demand in Water Projects –
 Strong traction in JJM (Jal Jeevan Mission), Nal Se Jal, Jal Nigam projects taken up by the Govt, thereby promoting this segment



USA

- Rig count close to pre-pandemic levels
- Permian basin expected to be the key growth driver due to geopolitical reasons
- At least 3 more large gas pipelines planned from Permian to Gulf coast;
 5 new LNG terminals being added for export of gas
- Big focus on New Energy including Carbon Capture, Hydrogen and Ammonia pipelines



SAUDI ARABIA

- Saudi Aramco to boost oil production from 10 million to 13 million barrels a day by 2027
- Saudi Aramco to boost gas production by more than 50% by 2030
- Huge capex in distribution of Desalinated water; 7 large water infrastructure projects planned; Total demand exceeding 3 MN MT over 3 years

Ductile Iron Pipes



Huge Focus on creating drinking water supply infrastructure in India







Stainless Steel Pipes and Bars

Robust demand expected going forward

Key Drivers

- Make in India initiative by the government providing push to local manufacturing
- High value business and a differentiated import-substitution play with obvious synergies
 with existing business and capabilities, characterized by superior margins and resilient
 demand
- **High Entry Barriers** due to technology capabilities as well as approvals and accreditations required from customers, process licensors, and EPC players
- Implementation of BIS and Anti-Dumping Duty on substandard and cheap imports to lay a strong foundation for substantial growth

Sectors & Demand

- Critical applications in key sectors like Power, Nuclear, Defense, Petrochemicals etc
- Demand Estimate: ~65 KMT in Domestic Market and ~25 KMT in Exports per Annum

Visible Turnaround

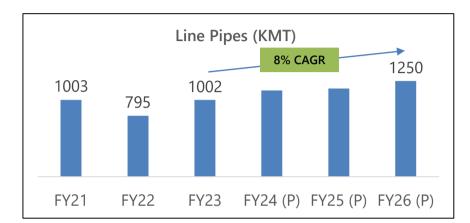
- Product acceptability both in the domestic and export market
- Moving towards higher value added grades such as Nickel Alloy, Duplex & Super Duplex
- Only facility which is fully integrated from SS Steel to Pipes

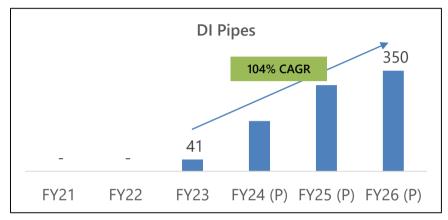


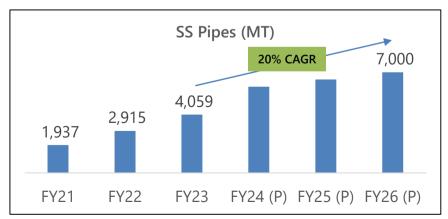


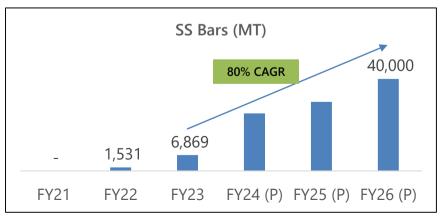
Projections: "Pipe Solutions Vertical"













Outlook: Building Materials Vertical



Sintex: Key Product Offerings





uPVC Doors & Interiors
Brand recall & Weatherresistant



Water Storage Tanks (WST)
Strong brand & Complete Range



SMC Panel Tanks (upto 1200 KL) Modular, Long Life, Non-Corrosive, Non-Leaching



<u>Electrical Boxes</u> Shockproof, Long Life



Packaged STP (upto 1000KLD)
Packaged, Low Maintenance &
Underground



Industrial Containers (IC)
Special containers for
Pharma, Chemical, Textiles
and Food sector

Sintex: Access to Market

Manufacturing Locations

- Kalol Gujarat
- Nalagarh Himachal Pradesh
- Namakkal Tamil Nadu
- **Uluberai** West Bengal
- Butibori (Nagpur) Maharashtra
- **Guwahati** Assam

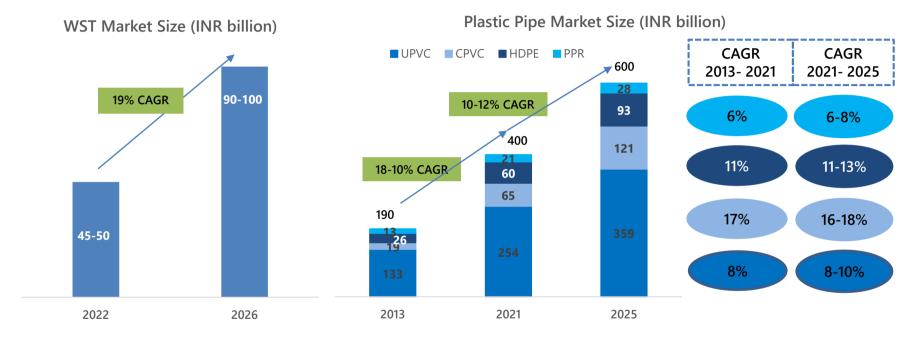
Distribution Network

PAN India distribution network of **900 distributors** which is further connected to **13,000 retailers**



Market Outlook





- CAGR of 19% (Water Storage Tanks) and 10-12% (Plastics Pipes) with organized segment to grow much faster
- Government efforts on JJM, PMAY etc. as well as structural economic drivers to boost the spending on building materials segment

Sintex: The Way Forward



Strategic:

- Enhance product basket to adjacent categories like Pipes, Fittings and Adhesives:
 - Significant synergy between WST existing ecosystem and pipes requirements
 - Pipes market being significantly larger (5-6x), provides greater opportunity to grow
- Invest in infrastructure at the strategic locations
- Focus on strengthening soft assets (talent, ATL, R&D, NPD, Quality etc.)

Operational:

- Re-energize go-to-market plan for WST aggressively including Retailers, Plumbers, Customers and Distributors
- Restructure route-to-market for institutional products focusing on B2G and B2B
- Assess the market needs to arrive at the right product-technology mix for Interiors

TMT: Our Differentiated Strategy





Key Growth Drivers

Infrastructure: Massive spending expected in the sector including –

- PM Gati Shakti National Master Plan: an expected outlay of INR 100 lakh Cr
- Pradhan Mantri Awas Yojana-Urban's (PMAY-U) 'Housing for All' mission
- Private Sector Capital Expenditure
- Individual House Builders

Welspun Strategy

- Branding and creating a robust distribution network B2C segment
- High Quality and excellent serviceability
- Leverage Welspun's **strong brand** presence in the market

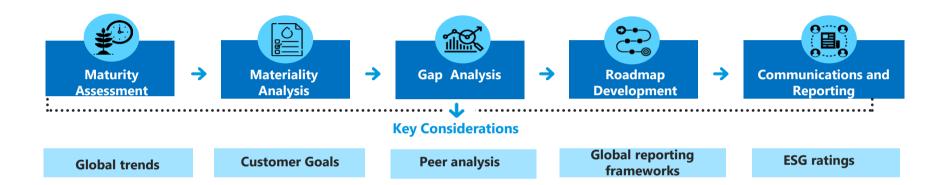
Gujarat Demand 3 MMTPA Our Capacity 0.3 MMTPA



Focus on ESG

ESG Framework





DJSI Rating

- WCL (Line pipe business) achieved a "score of 57 in FY 23" with a healthy 39% improvement over last years score of 41
- "Ranks in top 7%" of the companies in steel sector globally

ESG: Environment



Long Term Sustainability Goals

- Carbon Neutrality 10% (2025), 20% (2030), 100% (2040)
 - RE power tied up through a group captive project for WML 6.6 MW
 - RE power tied up with third party for WSSL 3 MW

- Water Neutrality by 2040
 - Current initiatives are water recycling and rain water harvesting at all facilities
- Zero waste to landfill through waste minimization and recycling

ESG: Social



Welspun Programs

Alignment with UN Sustainable Development Goals

Total no. of beneficiaries for FY23 - 5,07,848

Education Programs





Empowerment Programs





















ESG: Governance



Board Matters / Entity Level Controls

- ESG Committee at the board level
- Quarterly review of ESG performance and communication to stakeholders through BRSR and Sustainability report.

Board of Directors

- Female gender ratio of Board members 38 %
- Independent directors with illustrious and diverse backgrounds

 Mr Arun Todarwal, Mr Manish Chokhani, Mr Anjani Agrawal, Mrs Revathy Ashok, Mrs Amita Mishra, Mrs Dipali Sheth

Ethics Framework

- Policies Implemented: Whistle-blower Policy, Code of Conduct, Fraud Prevention Policy & Fraud Response Plan,
 Disciplinary Action Matrix
- Anti-Bribery & Anti-Corruption policy
- Third party managed whistle blower mechanism.
- Supplier code of conduct

Thank You!

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